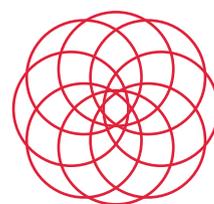


THE LOWN INSTITUTE
4TH ANNUAL CONFERENCE

JW MARRIOTT CHICAGO | APRIL 15 - 17, 2016



LOWN
INSTITUTE

A Lown Institute Annual Conference is unlike any other conference in medicine.

We're building a movement to transform health care, and it's crucial we amplify the messages and ideas coming out of this conference. It's up to all of us to be the messengers. We encourage attendees to be vocal and active on social media during the conference.

Please use #Lown2016.

We welcome you to the 4th Annual Lown Institute Conference.

Like past Lown conferences, this meeting serves as a gathering place for fearless and innovative leaders in medicine, nursing, patient advocacy and policy, all determined to transform the way health care is delivered. People who attend Lown conferences believe that sensible, necessary, affordable and patient-focused care is possible. They know that achieving this goal demands that we work together in solidarity in order to create not only the tools for changing medical and nursing practice, but also a movement for a better system.

In the next three days, you'll listen to thought-provoking plenary speakers, hear about bright spots of care delivery from around the country, attend skills-building workshops, network with like-minded visionaries, and return to your home institutions ready to take real action that can have a real effect.

What can you do now?

Join a Right Care Alliance Council, all of which are at work developing ideas, crafting messages, and growing the network that will take this movement forward. Encourage your colleagues and friends to join the Alliance. Sign up for this year's Right Care Action Week, October 16 - 22, at www.RightCareActionWeek.org.

We hope you enjoy your time in Chicago and are inspired to become actively involved in the Alliance. If you are already involved, this meeting will renew and reinforce your commitment to the important work of building our movement. We look forward to speaking with you personally during this conference and hearing your ideas. Thank you for being part of this vital effort to take back health.

Vikas Saini, MD
President

Shannon Brownlee, MSc
Senior Vice President

RESEARCH DAY CHAIRS



Adam Elshaug, PhD, MPH
Lown Institute Senior Fellow

Adam Elshaug is a professor of health care policy and co-director at the Menzies Centre for Health Policy, University of Sydney Medical School. He is an internationally-recognized

researcher and policy advisor with expertise in reducing waste and optimizing value in health care. As Senior Fellow at Lown Institute, Elshaug is addressing low-value health care for several Right Care Alliance initiatives and is writing a research agenda on overuse and avoidable care. He works closely with the Australian government (including Medicare Australia) and third party payers in health care to design and implement reforms aimed at optimizing health care safety and value. He previously was the Commonwealth Fund's Inaugural Visiting Fellow in New York City, NHMRC Sidney Sax Public Health Fellow in the Department of Health Care Policy at Harvard Medical School, and The Commonwealth Fund Harkness Fellow based at the Agency for Healthcare Research and Quality, Washington, D.C.



Deborah Korenstein, MD
*Director, Clinical Effectiveness,
Memorial Sloan Kettering Cancer Center,
New York*

Deborah Korenstein is an internal medicine specialist with many years of clinical experience as a primary

care physician, researcher and educator of physicians in training. At Memorial Sloan Kettering, she focuses on the value of care for patients with cancer, seeking to minimize unnecessary and potentially harmful tests and treatments, ensuring that they receive the care they need. Her work involves both specific quality-improvement initiatives and research into the factors that lead to patients' receiving unneeded care. Her ultimate goal is to understand how and why lower-value care takes place and to design and implement programs to optimize care delivery.



Daniel Morgan, MD, MS
*Associate Professor, VA Maryland
Healthcare/University of Maryland*

Daniel Morgan's research explores two general lines of work: infection prevention and medical overuse. He studies pragmatic issues related to

the control of infectious diseases in the hospital and patient safety, including the best use of patient isolation, automated methods for hand hygiene compliance, and prevention of carbapenem-resistant Enterobacteriaceae (CRE). His other expertise includes multidrug-resistant bacteria, the importance of the environment on transmission of bacteria, multicenter infection prevention studies and antimicrobial stewardship. Morgan has worked with the Lown Institute on a research agenda for overuse and conducted studies on factors that lead clinicians to overuse medical care.



Lisa Simpson, MB,
BCh, MPH, FAAP
President and CEO, AcademyHealth

Lisa Simpson is a nationally recognized health policy researcher and pediatrician. Her research has focused on improving the performance

of the health care system, quality and safety of care, health disparities, and responses to childhood obesity. Simpson has published more than 80 articles and commentaries in peer reviewed journals. Before joining AcademyHealth, she was director of the Child Policy Research Center, Cincinnati Children's Hospital Medical Center and professor of pediatrics, Department of Pediatrics, University of Cincinnati. She previously served as the deputy director of the Agency for Healthcare Research and Quality and serves on the Robert Wood Johnson Clinical Scholars Program, as well as the Health Policy Scholars Program National Advisory Councils. Simpson was recently elected to the Institute of Medicine. She holds a medical degree from Trinity College, Dublin, a post-doctoral fellowship in health services research and health policy from the University of California, San Francisco and was awarded an honorary doctor of science degree by the Georgetown University School of Nursing and Health Studies.

RESEARCH DAY KEYNOTE SPEAKERS



Rita Redberg, MD, MSc
Professor of Medicine, University of California, San Francisco, Chief Editor, JAMA Internal Medicine

Rita Redberg, MD, MSc, is a cardiologist and professor of medicine at the University of California, San Francisco

and is Core Faculty, Philip R Lee Institute for Health Policy Studies. She is the chief editor of *JAMA Internal Medicine* and has spearheaded the *Journal's* new focus on health care reform and "less is more." Her research interests include health policy and technology assessment, high value care, high risk medical devices, as well as the need for inclusion of women in clinical trials of such devices.

Redberg is a member of the Medicare Payment Advisory Commission, which advises Congress on Medicare payment issues. She is a member of the California Technology Assessment Forum, the Medical Policy Technology and Advisory Committee, and the Food and Drug Administration Cardiovascular Devices Expert Panel, and is a consultant for the Center for Medical Technology Policy. Redberg graduated from Cornell University and the University of Pennsylvania Medical School and has a master of science degree in health policy and administration from the London School of Economics.



Gordan Guyatt, MD
Distinguished Professor, McMaster University

Gordon Guyatt, MD, is an internationally renowned medical researcher who has published more than 1,000 peer-reviewed articles in medical journals, many in the most prestigious publications. He coined the term "evidence-based medicine" and is a world leader in the movement to improve evidence-based decision-making.

Guyatt has made important contributions to Canadian health policy debates by applying the methodology of systematic reviews to health policy issues, in particular the process and outcomes of private for-profit versus private not-for-profit health care delivery. He is an Officer of the Order of Canada and in 2013 was the Canadian Institute of Health Research Researcher of the Year.

For a complete list of conference speakers, please visit:
<http://conference.lowninstitute.org/speakers/>.

FRIDAY MORNING, APRIL 15, 2016

TIME	SESSION NAME	LOCATION
7:30 – 8:30 am	Breakfast	Chicago Room
8:30 – 8:45 am	<p>Welcome Vikas Saini, MD, President, Lown Institute Shannon Brownlee, MSc, Senior Vice President, Lown Institute</p> <p>Research Day Chairs Adam Elshaug, PhD, MPH, Senior Lown Institute Fellow Deborah Korenstein, MD, Director, Clinical Effectiveness, Memorial Sloan Kettering Cancer Center, New York Daniel Morgan, MD, MS, Associate Professor, VA Maryland Healthcare/University of Maryland Lisa Simpson, MB, BCh, MPH, FAAP, President and CEO, AcademyHealth</p>	Burnham Ballroom
8:45 – 9:15 am	<p>Keynote: <i>The Evidence for Overuse</i> Rita Redberg, MD, Chief Editor, JAMA Internal Medicine; Professor and Director, Women’s Cardiovascular Services, University of California, San Francisco</p>	Burnham Ballroom
9:15 – 10 am	ABSTRACT SLAM SESSIONS A1 & A2 (DESCRIPTIONS ON PAGES 5 & 6)	A1 – Palace A2 – Oriental

What is an abstract slam?

It’s a rapid fire session in which presenters provide a high-level summary of their research question, methodology, results, and conclusions. Attendees will vote for their favorite presentation from each session. Further instructions will be provided during each slam session. Award winners will be announced at the end of Research Day.

TIME	SESSION NAME	LOCATION
9:15 - 10 am	<p>CONCURRENT ABSTRACT SLAM SESSION A1 POSTERS 1 - 7</p> <p>OCCAM's Conference, Overuse as a Medical Error Hyung (Harry) Cho¹, Carlo Lutz¹, Tuyet-trinh (Trini) Truong¹, Mather (Dilan) Jogendra¹, Karen Blanchard¹, Andrew Dunn¹, Susanna O'Kula¹, Shelley Greebel¹, Deborah Korenstein² ¹Icahn School of Medicine at Mount Sinai; ²Memorial Sloan Kettering Cancer Center</p> <p>Overuse of Protein C Testing by Teaching and Non-Teaching Service Teams in Patients Hospitalized for Stroke and Venous Thromboembolism Ashrei Bayewitz¹, Rose Calixte², Jonah Feldman² ¹Maimonides Medical Center; ²Winthrop University Hospital</p> <p>Inpatient Care at the End of Life: Too Much Too Late? Alison Wiesenthal, Debra Goldman, Deborah Korenstein Memorial Sloan Kettering Cancer Center</p> <p>CT Pulmonary Angiography for Diagnosis of Pulmonary Embolism: Toward More Balanced Use of Resources Jeffrey Deuker, Matt Diveronica, Shona Hunsaker, Renne Segura Oregon Health and Science University/Portland VA Health Care System</p> <p>Syncope Evaluation: Overuse of Head CT, Underuse of Orthostatics Susanna O'Kula, John Di Capua, Hyung (Harry) Cho, Celine Goetz Icahn School of Medicine at Mount Sinai</p> <p>Origin, Evolution and Drivers of the Thyroid Cancer Epidemic in South Korea Juan Brito¹, Hyun Jung Kim², Minji Ko², Kyeong Sik Ahn² ¹Mayo Clinic; ²Korea University</p> <p>The Relationship Between Health Care Administrative Costs and Health System Efficiency: An International Comparison Ryan Gamlin University of Cincinnati College of Medicine</p>	Palace

TIME	SESSION NAME	LOCATION
9:15 - 10 am	<p>CONCURRENT ABSTRACT SLAM SESSION A2 POSTERS 8 - 14</p> <p>Choosing Wisely in Healthcare Epidemiology and Antimicrobial Stewardship Daniel Morgan¹, Lindsay Croft¹, Kyle Popavich², Chris Crnich³, Arjun Srinivasan⁴, Neil Fishman⁵, Kristina Bryant⁶, Sara Cosgrove⁷, Surbhi Leekha¹ ¹University of Maryland School of Medicine; ²Rush University; ³University of Wisconsin, ⁴Center for Disease Control and Prevention; ⁵University of Pennsylvania; ⁶University of Louisville; ⁷Johns Hopkins University</p> <p>Choosing Wisely in Primary Care: Re-designing Dartmouth-Hitchcock's General Internal Medicine Preoperative Evaluation Process to Decrease Unnecessary Testing and Improve Efficiency John Matulis Mayo Clinic</p> <p>Ordering Wisely: A Resident-Led Initiative to Improve Value Matthew Modes, Jeanne Farnan, Vineet Arora The University of Chicago Medicine</p> <p>Choosing Wisely: Ordering Patterns of CKMB and Troponin in Academic Teaching Hospitals Over Time Sam Hohmann¹, Micah Prochaska², Vineet Arora² ¹University HealthSystem Consortium; ²The University of Chicago Medicine</p> <p>Skip the Drips: Reining in Unnecessary Continuous Intravenous Infusions Nikhil Bassi¹, Emmanuel Coronel¹, Sarah Sokol¹, Ellen Byrne¹, Andrew Levy², Gautham Reddy¹, Vineet Arora¹ ¹University of Chicago Medicine; ²University of Colorado School of Medicine</p> <p>Does This Patient Still Need Labs?: A Multidisciplinary Intervention to Reduce Routine Labs in Clinically Stable Patients Surafel Tsega, Michelle O'Connor, Colin Iberti, Hyung (Harry) Cho Icahn School of Medicine at Mount Sinai</p> <p>Nurse-Driven Urinary Catheter Removal Protocol Decreases Catheter-Associated Urinary Tract Infections Sinthuya Selvendrarajah Advocate Trinity Hospital</p>	Oriental

TIME	SESSION NAME	LOCATION
10 - 10:15 am	Break	Burnham Foyer

10:15 - 11:15 am	Introduction to Oral Presentations on Drivers of Overuse	Burnham Ballroom
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ALL PRESENTATIONS ARE 10 MINUTES

	<p>Identifying 'Cultural' Barriers to Guideline Adherence at an Academic Children's Hospital</p> <p>Colin Sallee, Lauren Anderson, Megan Brown, Jeffrey Holzberg, Sarah Pinney, Stephanie Bourque, Jim Todd, James Gaensbauer <i>University of Colorado School of Medicine</i></p>	Burnham Ballroom
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	<p>Accessing Unpublished Clinical Trials: How to Obtain the Hidden Data and What it Reveals</p> <p>Kendra Lawrence¹, Jonathan Beaumier³, Tom Jefferson⁴, Jim Wright^{1,2,5}, Tom Perry^{1,5}, Lorri Puil^{1,2}, Barbara Mintzes⁶ ¹<i>Therapeutics Initiative</i>; ²<i>Cochrane Collaboration</i>; ³<i>Vancouver Coastal Health Authority</i>; ⁴<i>Center for Evidence Based Medicine, Oxford University</i>; ⁵<i>University of British Columbia</i>; ⁶<i>University of Sydney</i></p>	Burnham Ballroom
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	<p>Late Chemotherapy: Oncologists Explain Why They Offer It</p> <p>Minnie Bluhm¹, Cathleen Connell², Raymond De Vries³, Nancy Janz², Kathleen Bickel⁴, Maria Silveira³ ¹<i>Eastern Michigan University</i>; ²<i>University of Michigan School of Public Health</i>; ³<i>University of Michigan Medical School</i>; ⁴<i>Geisel School of Medicine at Dartmouth</i></p>	Burnham Ballroom
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	<p>Triggers for the Diagnosis of Thyroid Nodules Undergoing Ultrasound Guided Fine Needle Aspiration Biopsy: Population Based Study</p> <p>Naykky Singh Ospina, Spyridoula Maraka, Ana Espinosa De Ycaza, Juan Brito, John Morris, M. Regina Castro, Victor Montori <i>Mayo Clinic</i></p>	Burnham Ballroom
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TIME	SESSION NAME	LOCATION
11:15 am – 12 pm	<p>Panel Discussion: <i>Drivers of Overuse</i> Moderator: Daniel Morgan, MD, MS, Associate Professor, VA Maryland Healthcare/University of Maryland</p> <p>Panelists: Shannon Brownlee, MSc, Senior Vice President, Lown Institute Adam Cifu, MD, Professor of Medicine, The University of Chicago Medicine Margaret Schwarze, MD, MPP, Associate Professor of Surgery, University of Wisconsin Brenda Sirovich, MD, Associate Professor of Medicine, Community and Family Medicine, The Dartmouth Institute for Health Policy and Clinical Practice, Geisel School of Medicine</p>	Burnham Ballroom
12 – 12:15 pm	Break	Burnham Foyer
12:15 – 1 pm	ABSTRACT SLAM SESSIONS B1 & B2 (DESCRIPTIONS ON PAGES 9 & 10)	B1 – Palace B2 – Oriental



TIME	SESSION NAME	LOCATION
12:15 - 1 pm	<p>CONCURRENT ABSTRACT SLAM SESSION B1 POSTERS 15 - 21</p> <p><i>Effects of Levothyroxine Therapy on Pregnancy Outcomes in Women with Subclinical Hypothyroidism</i> Spyridoula Maraka, Naykky Singh Ospina, Derek O’Keeffe, Ana Espinosa De Ycaza, Rene Rodriguez Gutierrez, Charles Coddington, Marius Stan, Victor Montori <i>Mayo Clinic</i></p> <p><i>Implementing a High Value Change in Obstetrics and Gynecology</i> Lauren Demosthenes <i>Department of Obstetrics and Gynecology, Greenville Health System</i></p> <p><i>Prevention of the Primary Cesarean Delivery Through a Multi-Factorial Approach</i> Aliye Runyan, Steven Dudlick, Sejal Tamakuwala, Karoline Puder <i>Wayne State University/Detroit Medical Center</i></p> <p><i>The Daily Draw: Clinician Perceptions of Inpatient Laboratory Testing</i> Cilian J. White, Benjamin R. Roman, James Masciale, Deborah Korenstein <i>Memorial Sloan Kettering Cancer Center</i></p> <p><i>Effects of a Physician-Specific Hospital Bounce-back Policy to Reduce Readmissions</i> Nathan Moore, Emily Fondahn, Melvin Blanchard <i>Washington University in St. Louis</i></p> <p><i>Geographic Variation and the Relationship Between Bed Supply and Admission Rates to Neonatal Intensive Care Units</i> Wade Harrison, David Goodman <i>Geisel School of Medicine, Dartmouth and The Dartmouth Institute for Health Policy and Clinical Practice</i></p> <p><i>National Guidelines for Surveillance Testing in Patients with Solid Tumors: Variation and Specificity</i> Shrujal Baxi, Rubaya Yeahia, Deborah Korenstein <i>Memorial Sloan Kettering Cancer Center</i></p>	Palace

TIME	SESSION NAME	LOCATION
12:15 - 1 pm	<p data-bbox="406 415 1177 450">CONCURRENT ABSTRACT SLAM SESSION B2 POSTERS 22 - 29</p> <p data-bbox="406 491 968 560">Early Evidence Human-Centered Decision Aids Help People Make More Appropriate Care Decisions Geri Baumblatt, Lauren Rees, Emmi Solutions</p> <p data-bbox="406 638 1112 782">Resident Education of Right Care, Right Now Arun Singavi, Jennifer Schmidt, Shiytej Kaushal, Rochelle Herre, Ryan Tomlinson, Tadeo Diaz-balderrama, Kathlyn Fletcher The Medical College of Wisconsin</p> <p data-bbox="406 824 1164 932">Learning to Talk: Overuse and Patient-Centered Care Sarah Lappin, Lisa Oliver, Sandra Banas, Steven Harris, Steven Knohl Upstate University Hospital</p> <p data-bbox="406 973 1182 1157">Deconstructing the Patient Experience: Cultivating Medical Student Empathy through Experiential Learning Eric Jung¹, Elizabeth Wei², Aaron Cantor¹, Glenn Geeting³, Paul Haidet¹ ¹Pennsylvania State University College of Medicine; ²Rutgers Robert Wood Johnson Medical School; ³Penn State Milton S. Hershey Medical Center</p> <p data-bbox="406 1198 1173 1340">The Public as Policymakers: Strategies to Reduce Overuse of Low Value Care from the Perspectives of Low-to-Moderate Income Californians Marge Ginsburg¹, Susan Perez² ¹Center for Healthcare Decisions; ²California State University, Sacramento</p> <p data-bbox="406 1382 1269 1786">A Novel Interactive Icon-Array Software Improves Comprehension of Absolute Risk in Medical Trainees and Helps Transform a Large Risk Communication Site into a Potent Resource for Shared Decision Making Fred Amell¹, Jacob Solomon², Brian Zikmun-Fisher², Caroline Park³, Yaara Zisman-Ilani⁴, Konstantin Boroda¹, Santiago Thibaud¹, Anand Jagannath¹, Frederick Yick¹, Tina Shah¹, Taylor Miller⁵, Ramachandra Reddy, Joshua Cho³, Michelle Pong³, Shey Mukundan¹, Kim Renwick⁶, Esther Mizrachi⁷, Kenny Ye³, Ashley Cenicerros¹, Darlene LeFrancois¹ ¹Einstein-Montefiore Internal Medicine; ²University of Michigan; ³Einstein School of Medicine; ⁴Dartmouth Hitchcock Medical Center; ⁵Mt. Sinai School of Medicine; ⁶Montefiore Comprehensive Family Care Center; ⁷Long Island Jewish Emergency Medicine</p> <p data-bbox="406 1827 1256 1935">Understanding Patients' Real Concerns to Enable True Shared Decision Making Geri Baumblatt¹, Corey Siegel² ¹Emmi Solutions; ²Dartmouth Hitchcock Medical Center</p> <p data-bbox="406 1976 1265 2121">Synthesizing Patient Preferences and Clinical Evidence at the Point of Care in Men with Prostate Cancer David Johnson, Dana Mueller, Mary Dunn, Angela Smith, Michael Woods, Eric Wallen, Raj Pruthi, Matthew Nielson, University of North Carolina, Chapel Hill</p>	Oriental

LUNCH & POSTER SESSION | 1 – 2:30PM
 LUNCH – CHICAGO ROOM
 POSTERS – BURNHAM BALLROOM

POSTER #	POSTER TITLE
1	<p>OCCAM's Conference, Overuse as a Medical Error Hyung (Harry) Cho¹, Carlo Lutz, Tuyet-trinh (Trini) Truong¹, Mather (Dilan) Jogendra¹, Karen Blanchard¹, Andrew Dunn¹, Susanna O’Kula¹, Shelley Greebel¹, Deborah Korenstein² ¹Icahn School of Medicine at Mount Sinai; ²Memorial Sloan Kettering Cancer Center</p>
2	<p>Overuse of Protein C Testing by Teaching and Non-Teaching Service Teams in Patients Hospitalized for Stroke and Venous Thromboembolism Ashrei Bayewitz, Rose Calixte, Jonah Feldman Maimonides Medical Center; Winthrop University Hospital</p>
3	<p>Inpatient Care at the End of Life: Too Much Too Late? Alison Wiesenthal, Debra Goldman, Deborah Korenstein Memorial Sloan Kettering Cancer Center</p>
4	<p>CT Pulmonary Angiography for Diagnosis of Pulmonary Embolism: Toward More Balanced Use of Resources Jeffrey Deuker, Matt Diveronica, Shona Hunsaker, Renne Segura Oregon Health and Science University/Portland VA Health Care System</p>
5	<p>Syncope Evaluation: Overuse of Head CT, Underuse of Orthostatics Susanna O’Kula, John Di Capua, Hyung (Harry) Cho, Celine Goetz Icahn School of Medicine at Mount Sinai</p>
6	<p>Origin, Evolution and Drivers of the Thyroid Cancer Epidemic in South Korea Juan Brito¹, Hyun Jung Kim², Minji Ko², Kyeong Sik Ahn² ¹Mayo Clinic; ²Korea University</p>
7	<p>The Relationship Between Health Care Administrative Costs and Health System Efficiency: An International Comparison Ryan Gamlin University of Cincinnati College of Medicine</p>

LUNCH & POSTER SESSION

POSTER #	POSTER TITLE
8	<p>Choosing Wisely in Healthcare Epidemiology and Antimicrobial Stewardship Daniel Morgan¹, Lindsay Croft¹, Kyle Popavich², Chris Crnich³, Arjun Srinivasan⁴, Neil Fishman⁵, Kristina Bryant⁶, Sara Cosgrove⁷, Surbhi Leekha¹ ¹The University of Maryland School of Medicine; ²Rush University; ³University of Wisconsin, ⁴Center for Disease Control and Prevention; ⁵University of Pennsylvania; ⁶University of Louisville; ⁷Johns Hopkins University</p>
9	<p>Choosing Wisely in Primary Care: Re-Designing Dartmouth-Hitchcock's General Internal Medicine Preoperative Evaluation Process to Decrease Unnecessary Testing and Improve Efficiency John Matulis Mayo Clinic</p>
10	<p>Ordering Wisely: A Resident-Led Initiative to Improve Value Matthew Modes, Jeanne Farnan, Vineet Arora The University of Chicago Medicine</p>
11	<p>Choosing Wisely: Ordering Patterns of CKMB and Troponin in Academic Teaching Hospitals Over Time Sam Hohmann¹, Micah Prochaska², Vineet Arora² ¹University HealthSystem Consortium; ²The University of Chicago Medicine</p>
12	<p>Skip the Drips: Reining in Unnecessary Continuous Intravenous Infusions Nikhil Bassi¹, Emmanuel Coronel¹, Sarah Sokol¹, Ellen Byrne¹, Andrew Levy², Gautham Reddy¹, Vineet Arora¹ ¹The University of Chicago Medicine; ²University of Colorado School of Medicine</p>
13	<p>Does This Patient Still Need Labs?: A Multidisciplinary Intervention to Reduce Routine Labs in Clinically Stable Patients Surafel Tsega, Michelle O'Connor, Colin Iberti, Hyung (Harry) Cho Icahn School of Medicine at Mount Sinai</p>
14	<p>Nurse-Driven Urinary Catheter Removal Protocol Decreases Catheter-Associated Urinary Tract Infections Sinthuya Selvendrarajah Advocate Trinity Hospital</p>
15	<p>Effects of Levothyroxine Therapy on Pregnancy Outcomes in Women with Subclinical Hypothyroidism Spyridoula Maraka, Naykky Singh Ospina, Derek O'Keefe, Ana Espinosa De Ycaza, Rene Rodriguez Gutierrez, Charles Coddington, Marius Stan, Victor Montori Mayo Clinic</p>

POSTER #	POSTER TITLE
16	<i>Implementing a High Value Change in Obstetrics and Gynecology</i> Lauren Demosthenes <i>Department of Obstetrics and Gynecology, Greenville Health System</i>
17	<i>Prevention of the Primary Cesarean Delivery Through a Multi-Factorial Approach</i> Aliye Runyan , Steven Dudlick, Sejal Tamakuwala, Karoline Puder <i>Wayne State University/Detroit Medical Center</i>
18	<i>The Daily Draw: Clinician Perceptions of Inpatient Laboratory Testing</i> Cilian J. White , Benjamin Roman, James Masciale, Deborah Korenstein <i>Memorial Sloan Kettering Cancer Center</i>
19	<i>Effects of a Physician-Specific Hospital Bounce-back Policy to Reduce Readmissions</i> Nathan Moore , Emily Fondahn, Melvin Blanchard <i>Washington University in St. Louis</i>
20	<i>Geographic Variation and the Relationship between Bed Supply and Admission Rates to Neonatal Intensive Care Units</i> Wade Harrison , David Goodman <i>Geisel School of Medicine, Dartmouth and The Dartmouth Institute for Health Policy and Clinical Practice</i>
21	<i>National Guidelines for Surveillance Testing in Patients with Solid Tumors: Variation and Specificity</i> Shrujal Baxi , Rubaya Yeahia, Deborah Korenstein <i>Memorial Sloan Kettering Cancer Center</i>
22	<i>Early Evidence Human-Centered Decision Aids Help People Make More Appropriate Care Decisions</i> Geri Baublatt , Lauren Rees <i>Emmi Solutions</i>
23	<i>Resident Education of Right Care, Right Now</i> Arun Singavi , Jennifer Schmidt, Shiytej Kaushal, Rochelle Herre, Ryan Tomlinson, Tadeo Diaz-balderrama, Kathlyn Fletcher <i>The Medical College of Wisconsin</i>
24	<i>Learning to Talk: Overuse and Patient-Centered Care</i> Sarah Lappin , Lisa Oliver, Sandra Banas, Steven Harris, Steven Knohl <i>Upstate University Hospital, SUNY</i>

LUNCH & POSTER SESSION

POSTER #	POSTER TITLE
25	<p><i>Deconstructing the Patient Experience: Cultivating Medical Student Empathy through Experiential Learning</i> Eric Jung¹, Elizabeth Wei², Aaron Cantor¹, Glenn Geeting³, Paul Haidet¹ ¹Pennsylvania State University College of Medicine; ²Rutgers Robert Wood Johnson Medical School; ³Penn State Milton S. Hershey Medical Center</p>
26	<p><i>The Public as Policymakers: Strategies to Reduce Overuse of Low Value Care from the Perspectives of Low-to-Moderate Income Californians</i> Marge Ginsburg¹, Susan Perez² ¹Center for Healthcare Decisions; ²California State University, Sacramento</p>
27	<p><i>A Novel Interactive Icon-Array Software Improves Comprehension of Absolute Risk in Medical Trainees and Helps Transform a Large Risk Communication Site into a Potent Resource for Shared Decision Making</i> Fred Amell¹, Jacob Solomon², Brian Zikmun-Fisher², Caroline Park³, Yaara Zisman-Ilani⁴, Konstantin Boroda¹, Santiago Thibaud¹, Anand Jagannath¹, Frederick Yick¹, Tina Shah¹, Taylor Miller⁵, Ramachandra Reddy, Joshua Cho³, Michelle Pong³, Shey Mukundan¹, Kim Renwick⁶, Esther Mizrachi⁷, Kenny Ye³, Ashley Cenicerros¹, Darlene LeFrancois¹ ¹Einstein-Montefiore Internal Medicine; ²University of Michigan; ³Einstein School of Medicine; ⁴Dartmouth Hitchcock Medical Center; ⁵Mt. Sinai School of Medicine; ⁶Montefiore Comprehensive Family Care Center; ⁷Long Island Jewish Emergency Medicine</p>
28	<p><i>Understanding Patients' Real Concerns to Enable True Shared Decision Making</i> Geri Baumblatt¹, Corey Siegel² ¹Emmi Solutions; ²Dartmouth Hitchcock Medical Center</p>
29	<p><i>Synthesizing Patient Preferences and Clinical Evidence at the Point of Care in Men with Prostate Cancer</i> David Johnson, Dana Mueller, Mary Dunn, Angela Smith, Michael Woods, Eric Wallen, Raj Pruthi, Matthew Nielson University of North Carolina, Chapel Hill</p>
30	<p><i>Using Reflection and Digital Stories to Counteract the Culture of Overuse in Medicine and Enhance the Patient-Provider Relationship</i> Daniel Nicklas¹, Lindsey Lane², Jason Owens², Janice Hanson² ¹Children's Hospital Colorado; ²University of Colorado School of Medicine</p>
31	<p><i>A New Model for Addiction Services to an Urban Population</i> Kandie Tate Howard University</p>

POSTER #	POSTER TITLE
32	<p><i>Impact of Ethics Sessions on Trainees' Moral Distress: Results from the MedStar Washington Hospital Center Transforming End-of-Life Care Program</i> Gustavo Guandalini¹, Olubukunola M. Tawose², Deborah Topol³, Nneka Sederstrom⁴ ¹New York University School of Medicine; ²University Hospitals Case Medical Center; ³MedStar Washington Hospital Center; ⁴Children's Hospitals & Clinics of Minnesota</p>
33	<p><i>Observed Structured Clinical Exam in Shared Decision Making</i> Jay Zimmerman, David Richard Penn State Hershey Medical Center</p>
34	<p><i>Stanford Youth Diabetes Coaching Program: Creating a New Generation of Empowered Patients</i> Nancy Morioka-Douglas, Eunice Rodriguez, Liana Geffer Stanford University School of Medicine</p>
35	<p><i>Visual Approaches to Gather Rapid Insights to Optimize Care Management and Decision-Making</i> Ketan Mane, Gerardo Hernandez-Diaz, Joseph Territo Kaiser Permanente Mid-Atlantic</p>
36	<p><i>Outcomes of a Multi-disciplinary Team Care Primary Care Worksite Clinic for High-Risk, High-Cost Patients</i> Ann Lindsay Stanford University School of Medicine</p>
37	<p><i>Where Does All the Money Go?</i> Michael Lubin Emory University</p>
38	<p><i>Modifying Clinical Practice Guidelines to Encourage Person-Centered Care in Chronic Disease: Recommendations for Guideline Developers</i> Aaron Leppin¹, Michael Gionfriddo¹, Nilay Shah¹, Kasey Boehmer¹, Ian Hargraves¹, Lori Christiansen², Sara Dick¹, Gabriela Spencer Bonilla¹, Victor Montori¹ ¹Knowledge and Evaluation Research Unit, Mayo Clinic; ²Southeast Minnesota Area Agency Aging</p>
39	<p><i>Learning Clinical Pharmacology Can Lead to Safer Care</i> Tom Perry^{1,2}, Aaron Tejani^{1,2,3}, Jim Wright^{1,2,3} ¹Therapeutics Initiative; ²University of British Columbia; ³Cochrane Collaboration</p>

TIME	SESSION NAME	LOCATION
2:30 – 3:30 pm	<p><i>Introduction to Oral Presentations on Interventions to Reduce Overuse</i></p> <p>ALL PRESENTATIONS ARE 10 MINUTES</p>	Burnham Ballroom
	<p><i>Using ‘Electronic Nudges’ to Reduce Unnecessary Overnight Medical Care Disruptions in Hospitalized Patients</i></p> <p>Nimit Desai, Ambrosio Tuvilla, Jacqueline Ramos, Dawn Kohl, Mary Ann Francisco, William Marsack, Cynthia Lafond, Samantha Anderson, Mila Grossman, Jay Balachandran, Babak Mokhlesi, Jeanne Farnan, Vineet Arora <i>The University of Chicago</i></p>	Burnham Ballroom
	<p><i>Awareness of Choosing Wisely and Outcomes in Accountable Care Organizations in the National Survey</i></p> <p>Marthe Haverkamp¹, David Peiris¹, Alexander Mainor², Meredith Rosenthal¹, Thomas Sequist³, Carrie Colla²</p> <p>¹Harvard T.H. Chan School of Public Health, Department of Health Policy and Management; ²The Dartmouth Institute for Health Policy and Clinical Practice and the Geisel School of Medicine at Dartmouth; ³Harvard Medical School</p>	Burnham Ballroom
	<p><i>Trends of Head CT Imaging, Detection of Intracranial Bleeding and Skull Fractures and Outcomes in Pediatric Traumatic Brain Injury</i></p> <p>Eric Coon¹, Matt Hall², Susan Bratton¹, Jacob Wilkes¹, Alan Schroeder³</p> <p>¹University of Utah; ²Children’s Hospital Association; ³Lucile Packard Children’s Hospital Stanford</p>	Burnham Ballroom
	<p><i>Best Case/Worst Case: Development of a Communication Tool to Assist Frail Older Adults Facing Acute Surgical Decisions</i></p> <p>Lauren Taylor¹, Jacqueline Kruser², Michael Nabozny¹, Nicole Steffens¹, Jennifer Tucholka¹, Karen Brasel³, Martha Gaines¹, Kristine Kwekkeboom¹, Tony Campbell¹, Margaret (Gretchen) Schwarze¹</p> <p>¹University of Wisconsin, ²Northwestern University, ³Oregon Health and Science University</p>	Burnham Ballroom
	<p><i>Student High Value Care Committee: A Model for Student-Led Implementation</i></p> <p>Hyung (Harry) Cho¹, Celine Goetz¹, Andrew Dunn¹, John Di Capua¹, Irene Lee¹, Sonya Makhni¹, Deborah Korenstein²</p> <p>¹Icahn School of Medicine at Mount Sinai; ²Memorial Sloan Kettering Cancer Center</p>	Burnham Ballroom

TIME	SESSION NAME	LOCATION
3:30 – 4:15 pm	<p>Panel Discussion: <i>Interventions to Reduce Overuse</i></p> <p>Moderator: Deborah Korenstein, MD, <i>Director of Clinical Effectiveness, Memorial Sloan Kettering Cancer Center, New York</i></p> <p>Panelists: Rita Redberg, MD, <i>Chief Editor, JAMA Internal Medicine; Professor and Director, Women's Cardiovascular Services, University of California, San Francisco</i> Lisa Simpson, MB, BCh, MPH, FAAP, <i>President and CEO, AcademyHealth</i> Daniel Wolfson, <i>Executive Vice President and COO, ABIM Foundation</i></p>	Burnham Ballroom
4:15 – 4:30 pm	Break	Burnham Foyer
4:30 – 5 pm	<p>Keynote: <i>The Evidence Ecosystem: A Model for Producing Valid Evidence and Getting it to the Bedside</i></p> <p>Gordon Guyatt, MD, <i>Distinguished Professor, Department of Clinical Epidemiology and Biostatistics, McMaster University</i></p>	Burnham Ballroom
5 – 5:15 pm	<p>Awards and Closing</p> <p>Audience Choice Awards Best Student/Trainee Award Best Abstract Award</p>	Burnham Ballroom
6:30 – 8:30 pm	<p>Welcome Reception</p> <p>Meet the speakers and fellow conference attendees.</p>	Burnham Ballroom

CONFERENCE KEYNOTE SPEAKERS



Vikas Saini, MD
President, Lown Institute

Vikas Saini, MD, completed his MD with Distinction at Dalhousie University in Halifax, Nova Scotia, an internal medicine residency at Johns Hopkins Bayview, and a Lown Fellowship at

Brigham and Women's Hospital and Harvard T.H. Chan School of Public Health.

Saini joined the Lown Group in 1987 before leaving to co-found Aspect Medical Systems, the producer of the BIS monitoring technology for assessing consciousness in the operating room. He also founded Cape Physicians, LLC, a member of New England Quality Care Alliance. He practiced clinical cardiology for more than 25 years and is board-certified in internal medicine, cardiovascular disease, and nuclear cardiology. He has been on the faculty of Harvard Medical School and the Harvard T.H. Chan School of Public Health. Under the auspices of the Lown Institute, Saini and Shannon Brownlee have led the formation of the Right Care Alliance. He has presented research about avoiding unnecessary care at professional meetings around the world.



Shannon Brownlee, MSc
Senior Vice President, Lown Institute

Shannon Brownlee, MSc, joined the Lown Institute in 2013 and is a co-founder of the Right Care Alliance, with the Institute's president, Dr. Vikas Saini. A former senior fellow of the

New America Foundation, a non-partisan think tank, she is best known for her groundbreaking work on medical overtreatment and the implications for health care policy.

Her book, *Overtreated: Why Too Much Medicine is Making Us Sicker and Poorer*, was named the best economics book of 2007 by the *New York Times*. Brownlee holds a master's degree in marine science from the University of California, Santa Cruz. She serves as an editor of the *Less is More* section of *JAMA Internal Medicine*, and a visiting scientist at the Harvard T.H. Chan School of Public Health.



Jeff Brenner, MD
Executive Director, Camden Coalition of Healthcare Providers

Jeffrey Brenner, MD, is a family physician who has owned and operated a solo practice, urban family medicine office that provided full-spectrum

family health services to a largely Hispanic, Medicaid population. Recognizing the need for improved collaboration among hospitals, providers, and community residents, he founded and has served as the executive director of the Camden Coalition of Healthcare Providers since 2003.

Through the Coalition, local stakeholders work to build an integrated, health delivery model to provide better care for Camden City residents. Brenner's work was profiled by writer and surgeon Atul Gawande in an article in *The New Yorker* titled *The Hot Spotters* and in an episode of PBS Frontline. In 2013, he received a MacArthur Award, and in 2015, he was elected to the Institute of Medicine. Brenner is also the medical director of the Urban Health Institute, a dedicated business unit built at the Cooper Health System, focused on improving care of the underserved. Using modern business techniques, they are redesigning long-standing clinical care models to deliver better care at lower cost.

CONFERENCE KEYNOTE SPEAKERS



John Ioannidis, MD, DSc
*Director, Stanford Prevention
Research Center, Stanford University*

John Ioannidis, MD, holds the C.F. Rehnberg Chair in Disease Prevention at Stanford University. He is a professor of medicine and of health research and policy, as well as director of the Stanford Prevention Research Center, School of Medicine. Ioannidis graduated from the University of Athens and received a doctorate in biopathology from the same institution. He trained at Harvard and Tufts (internal medicine and infectious diseases), then held positions at NIH, Johns Hopkins and Tufts.

He has also been adjunct professor of epidemiology at Harvard T.H. Chan School of Public Health and visiting professor of epidemiology and biostatistics at Imperial College. He is a member of the executive board of the Human Genome Epidemiology Network and senior advisor on knowledge integration at NCI/NIH and served as president for the Society for Research Synthesis Methodology. His PLoS Medicine paper, *Why Most Published Research Findings are False*, is the most-accessed article in the history of Public Library of Science (exceeding 1.5 million hits). *The Atlantic* selected Ioannidis as the Brave Thinker scientist for 2010, claiming that he “may be one of the most influential scientists alive.” He has published more than 800 papers and is one of the most-cited scientists worldwide.



Joanne Lynn, MD
*Director, Center for Elder Care and
Advanced Illness, Altarum Institute*

Joanne Lynn, MD, MA, MS is director of Altarum Institute’s Center for Elder Care and Advanced Illness, which aims to ensure that frail elders can live meaningfully and comfortably at sustainable costs. The Institute’s work includes implementing and measuring care plans, developing methods for counties and cities to monitor and manage frail elder care, coaching counties and cities, and developing support for caregivers.

Lynn has been a tenured professor at Dartmouth and George Washington University, a staff member at the Centers for Medicare and Medicaid Services, a researcher at RAND, and is on Institute for Healthcare Improvement’s quality improvement faculty. She is a member of the Institute of Medicine, a master of the American College of Physicians, a fellow of the Hastings Institute, and an author of more than 280 peer-reviewed publications, 80 books and chapters, and a dozen amicus briefs and publications for public commissions.



Eliseo Medina
*Former International Secretary-Treasurer
Service Employees International Union*

Eliseo Medina is described by the *Los Angeles Times* as “one of the most successful labor organizers in the country” and was named one of the “Top 50 Most Powerful Latino Leaders” in *Poder Magazine*. Medina leads the union’s efforts to achieve comprehensive immigration reform that rebuilds the nation’s economy, secures equal labor- and civil-rights protections for workers to improve their wages and work conditions and provides legal channels and a path to citizenship. Medina’s work to help grow Latino voting strength in the 2012 elections is widely recognized as a key factor in propelling the 2013 debate in Congress over commonsense immigration reform.

Medina’s career as a labor activist began in 1965 when, as a 19-year-old grape-picker, he participated in the historic United Farm Workers’ strike in Delano, CA. Over the next 13 years, Medina worked alongside labor leader and civil rights activist Cesar Chavez and honed his skills as a union organizer and political strategist, eventually rising through the ranks to serve as the United Farm Workers’ national vice president. Medina made history by becoming the first Mexican American elected to a top post at the 2 million-member SEIU.

RESEARCH DAY & CONFERENCE SPEAKERS

Anthony Accurso, MD

Faculty Director, Bayview Providers for Responsible Ordering

Bill Adams*

Citizen Member, Baby Boomers for Balanced Health Care

Stephanie Aines, MEd

Network Development and Organizing Manager, Lown Institute

Wayne Altman, MD, FAFP*

Professor of Family Medicine, Tufts University School of Medicine
Co-founder, Care That Matters

Macaran Baird, MD, MS*

Professor and Head, Department of Family Medicine
and Community Health, University of Minnesota

Steven Ballinger, MD*

Orthopedic Surgeon; Society for Patient Centered Orthopedics

J. Wesley Boyd, MD*

Psychiatrist, Cambridge Health Alliance

Harry Cho, MD*

Assistant Professor, Hospital Medicine,
Mount Sinai School of Medicine
Fellow, Lown Institute

Adam Cifu, MD

Professor of Medicine, The University of Chicago Medicine

Brandon Combs, MD*

Assistant Professor of Medicine, University of Colorado
Senior Fellow, Lown Institute

Thomas Cornwell, MD

Chair and Chief Medical Officer, Home Centered Care Institute

Rev. Garney Davis, Jr

Impacting LOVE Global Ministries, Chief Trauma Chaplain,
Erie County Medical Center

Kathy Day, RN*

Patient Advocate, retired nurse

Bill Doherty, PhD*

Professor, University of Minnesota

Mark Dudzic

National Coordinator, Labor Campaign for Single Payer

Auguste Fortin VI, MD, MPH

Associate Professor of Medicine, Yale University

Adriane Fugh-Berman, MD

Associate Professor, Department of Pharmacology and
Physiology, Department of Family Medicine, Georgetown
University Medical Center; Director, PharmedOut

Alan Glaseroff, MD*

Co-Director, Stanford Coordinated Care

Jose Gonzalez, MD, JD, MEd*

Vice President, Clinical Affairs/Medical Director,
Cook Children's Health Plan/Center for Children's Health

Kathleen Grimm, MD*

Co-Chair, Community Health Worker Network of Buffalo, NY; Direc-
tor, Palliative Medicine, Erie County Medical Center

Thomas Grogan, MD*

Pediatric Orthopedic Surgeon, Pacific Coast Sports Medicine

Lauran Hardin, MSN, RN-BC

Director, Complex Care Program, Mercy Health

Leigh Jennings, MD*

Staff Psychiatrist, Methodist Hospital System

Sandra Lauer, RN, BSN

Director, Continuum of Care, Erie County Medical Center

John Mandrola, MD*

Cardiac Electrophysiologist, Baptist Health; Columnist,
theHeart.org|Medscape Cardiology; Blogger, DrJohnM

Stephen Martin, MD*

Family Medicine Physician, UMass Memorial and Boston
Medical Center; Co-founder, Care That Matters

Ryan Meili, MD

Vice Chair, Canadian Doctors for Medicare; Founder, Upstream;
Physician, University of Saskatchewan College of Medicine

Anne Mosenthal, MD, FACS*

Benjamin F. Rush, Jr, MD Endowed Chair of Surgery,
Rutgers New Jersey Medical School

RESEARCH DAY & CONFERENCE SPEAKERS

Edward Murphy, MD

Instructor, University of Colorado School of Medicine

Wendy Nickel, MPH

Director, Center for Patient Partnership in Healthcare

Daniel Nicklas, MD, FAAP*

Assistant Professor, Department of Pediatrics,
Children's Hospital Colorado

Randi Redmond Oster, MBA*

President, Well Path Press

Sonali Palchaudhuri, MD

Resident Director, Bayview Providers for Responsible Ordering

Roy Poses, MD

President, Foundation for Integrity and Responsibility in Medicine

Bruce Price, MD*

Chief, Department of Neurology,
McLean Hospital/Harvard Medical School

Ricardo Quiñonez, MD, FAAP, FHM*

Associate Professor of Pediatrics, Baylor College of Medicine; Chief,
Division of Pediatric Hospital Medicine,
Children's Hospital of San Antonio

Selwyn Rogers, Jr., MD, MPH, FACS*

Vice President, Chief Medical Officer for the Health System,
University of Texas Medical Branch; Assistant Dean,
Clinical Affairs, School of Medicine

Steve Rooney, RN*

President, National Federation of Nurses; AFT, Vice President

Alan Roth, DO*

Chair, Department of Family Medicine,
Jamaica Hospital Medical Center

Andrea Schmick, BA

Family Stakeholder and PCORI Research Partner

Alan Schroeder, MD*

Pediatrician, Lucile Packard Children's Hospital Stanford

Margaret (Gretchen) Schwarze, MD, MPP*

Associate Professor of Surgery, University of Wisconsin

Nneka Sederstrom, PhD, MPH, MA, FCCP, FCCM*

Director, Office of Ethics, Children's Hospitals and
Clinics of Minnesota

Brenda Sirovich, MD

Associate Professor of Medicine, Community and Family
Medicine, The Dartmouth Institute for Health Policy
and Clinical Practice, Geisel School of Medicine

Cynthia (Daisy) Smith, MD, FACP

Director, Clinical Program Development, Senior Physician
Educator, American College of Physicians

Sheri Ann Strite

Co-Founder, Managing Director and Principal, Delfini Group

Michael Stuart, MD

Co-Founder, President and Medical Director, Delfini Group; Clinical
Assistant Professor, University of Washington School of Medicine

Cheryl Sullivan, MSES*

CEO, American Academy of Nursing

Lauren Taylor, MDiv, MPH

Doctoral Student, Health Policy and Management,
Harvard Business School

Phillip Thompson, PhD

Associate Professor, Head, Housing,
Community and Economic Development, MIT

Daniel Wheeler, MD

Chief Resident, UCSF Department of Medicine

Michael Wilkes, MD, MPH, PhD*

Professor, Medicine and Global Health,
University of California, Davis

Mallory Williams, MD, MPH, FACS*

Associate Professor, Chief of Trauma, Critical Care,
University of Toledo Physicians, LLC

Kim Witzczak*

Drug Safety Advocate, Woodymatters

Daniel Wolfson

Executive Vice President and COO, ABIM Foundation

*** Member, Right Care Alliance Councils**

For more information on speakers, please visit
<http://conference.lowninstitute.org/speakers/>.

SATURDAY MORNING, APRIL 16, 2016

TIME	SESSION NAME	LOCATION
8 - 9 am	Breakfast	Burnham Ballroom
9 - 9:15 am	<p>Welcome and Introductions</p> <p>Vikas Saini, MD, <i>President, Lown Institute</i> Shannon Brownlee, MSc, <i>Senior Vice President, Lown Institute</i></p>	Grand Ballroom A & B
9:15 - 9:45 am	<p>Keynote: What Are the Barriers to a Right Care System?</p> <p>Joanne Lynn, MD, <i>Director, Center for Elder Care and Advanced Illness, Altarum Institute</i></p>	Grand Ballroom A & B
9:45 - 10:30 am	<p>Panel Discussion: What Are the Real Harms of a Culture of Over-testing and Overtreatment? Perspectives from Patients, Clinicians and Communities</p> <p>This panel discussion and Q&A will explore the ways in which overuse results in harm to patients, clinicians, and our communities.</p> <p>Moderator: Shannon Brownlee, MSc, <i>Senior Vice President, Lown Institute</i></p> <p>Panelists: Kim Witczak, <i>Drug Safety Advocate; Co-Founder, Woodymatters</i> Nneka O. Sederstrom, PhD, MPH, FCCP, <i>Director, Office of Ethics, Children's Hospitals and Clinics of Minnesota</i> Lauren Taylor, MDiv, MPH <i>Doctoral Student, Health Policy and Management, Harvard Business School</i></p>	Grand Ballroom A & B
10:30 - 10:45 am	Break	Grand Ballroom Foyer
10:45 - 11:30 am	<p>Keynote: Moving Toward Right Care</p> <p>Jeff Brenner, MD, <i>Founder and Executive Director, Camden Coalition of Healthcare Providers</i></p>	Grand Ballroom A & B

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TIME	SESSION NAME	LOCATION
11:30 am - 12:15 pm	<p>Panel Discussion: <i>Bright Spots in the Health Care Landscape that Imagine a Better System</i></p> <p>This panel offers a set of on-the-ground initiatives in primary care, medical education, advanced illness care, hospital restructuring and community organizing, which are reducing overuse and underuse.</p> <p>Moderator: Cheryl Sullivan, MSES, CEO, American Academy of Nursing</p> <p>Panelists: Thomas Cornwell, MD, Chair and Chief Medical Officer, The Home Centered Care Institute Lauran Hardin, MSN, RN, CNL, Director, Complex Care Program, Mercy Health Daniel Wheeler, MD, Chief Resident, University of California, San Francisco School of Medicine; Lown Institute Right Care Young Innovator Grantee - "Think Twice, Stick Once" Kathleen Grimm, MD, Co-Chair, Community Health Worker Network of Buffalo, NY; Director of Palliative Medicine, Erie County Medical Center Rev. Garney Davis, Jr, Impacting LOVE Global Ministries, Chief Trauma Chaplain, Erie County Medical Center</p>	Grand Ballroom A & B
12:15 - 1:15 pm	Lunch	Burnham Ballroom
1:15 - 2 pm	<p>Keynote: <i>Evidence-Based Medicine Has Been Hijacked</i></p> <p>John Ioannidis, MD, Professor of Medicine, Stanford University; Director, Stanford Prevention Research Center</p>	Grand Ballroom A & B
2 - 3:15 pm	Workshop Session #1 (DESCRIPTIONS ON PAGES 25 & 26)	
3:15 - 3:45 pm	Break	Grand Ballroom C Foyer
3:45 - 5 pm	Workshop Session #2 (DESCRIPTIONS ON PAGES 27 & 28)	
5 - 6 pm	Social Hour (Cash Bar)	Grand Ballroom C Foyer
6 pm	<p>Chicago Area Dine-Around</p> <p>Enjoy the local cuisine, and get to know your colleagues. We will arrange reservations for small groups to explore area restaurants and dine together, at your own expense.</p>	Lobby

SATURDAY AFTERNOON, APRIL 16, 2016 WORKSHOPS

Saturday afternoon is built around a series of workshops that tackle the most important challenges facing practicing clinicians, medical educators, policymakers and others.

CONCURRENT WORKSHOP SESSION 1 2 - 3:15 pm

Right Care in Psychiatry and Behavioral Health

Right Care Rounds: Conducting A High-Value Educational Conference

Making Wise Choices in Treatment of Back Pain and Enhanced Access to Urgent Orthopedic Care

Providers for Responsible Ordering (PRO): Organizing to Promote Right Care

The Nuts and Bolts of Patient and Family Partnerships in Co-Designing Ambulatory Care

Opportunities for RNs to Influence Decision-Making and Provide Right Care

Overtreatment and Deceptive Drug/ Device Promotion in Health Care Corruption

Your Voice, Your Values: The Community Conversation Project

CONCURRENT WORKSHOP SESSION 2 3:45 - 5pm

Primary Care's Role in Supporting Patients and Managing Their Care

Baby Boomers for Balanced Health Care: Holding Community Conversations on Medical Overuse

Engaging in Difficult Conversations

Techniques to Quickly Connect to Patients and Their Caregivers

Combating Heart Disease Fear-Mongering in Clinics and Communities

Medical Misinformation vs. Reliable and Clinically Useful Evidence for Truly Informed Consent and Improved Outcomes

Toward Right Surgery: Moving from 'Can I Do It?' to 'Should We Do It?'

Building Our Power: Community Organizing and the Right Care Movement

WORKSHOP SESSION 1 | 2 - 3:15 pm LOCATIONS TO BE ANNOUNCED

Right Care in Psychiatry and Behavioral Health

A case vignette will serve as a springboard to a wide-ranging discussion among panel members who will explore several dilemmas with the diagnoses and treatments of common behavioral disorders. Panelists will speak from their perspectives as a family member, seasoned public advocate, and expert in psychiatry and family medicine. They will explore the consequences of under- and over- diagnoses and over- and under-treatments of various psychiatric illnesses, including ADHD, depression and bipolar disorders. They will also address how addictive disorders complicate diagnoses and treatment of psychiatric conditions. Avenues for improving mental health care and ways that family members can facilitate recovery and resilience will be suggested. Brief questions, comments, and lively interactions are encouraged.

Presenters:

Macaran Baird, MD, MS, *Professor and Department Head, University of Minnesota Department of Family Medicine and Community Health*

J. Wesley Boyd, MD, *Psychiatrist, Cambridge Health Alliance*
Leigh Jennings, MD, *Staff Psychiatrist, Methodist Hospital System*

Bruce Price, MD, *Chief, Department of Neurology, McLean Hospital/Harvard Medical School*

THIS WORKSHOP WAS DEVELOPED BY THE BEHAVIORAL HEALTH COUNCIL OF THE RIGHT CARE ALLIANCE.

Right Care Rounds: Conducting A High-Value Educational Conference

Training students and residents to recognize and avoid unnecessary care increases value of care, although current mechanisms for this training are limited. Right Care Rounds promotes a new paradigm: Doing 'as much as possible for the patient and as little as possible to the patient.' This educational initiative transforms the familiar case presentation format to facilitate an evidence-based discussion to promote appropriate patient care. It is structured to address the whole patient and the entire continuum of care and provides a unique opportunity to reflect on patient preferences, social or cultural contexts and systems-level dysfunction that is often 'business as usual.' This workshop will give interested clinicians the tools they need to implement Right Care Rounds at their home institutions.

Presenters:

Brandon Combs, MD, FACP, *Assistant Professor, University of Colorado School of Medicine*

Harry Cho, MD, *Assistant Professor, Hospital Medicine, Mount Sinai School of Medicine*

Edward Murphy, MD, *Instructor, University of Colorado School of Medicine*

Making Wise Choices in Treatment of Back Pain and Enhanced Access to Urgent Orthopedic Care

This session addresses two important topics in orthopedics. Back pain accounts for a large portion of annual health care expenditure. In an increasingly market-driven world, new treatments crowd an already packed roster of therapeutic choices. How are physicians to make choices that best benefit their patients while keeping costs down? This part of the program will outline a sensible approach to treating back pain with evidenced-based treatments in an appropriate timeframe.

A community orthopedic clinic implemented a process to improve access to urgent care that has led to high rates of patient satisfaction, prompt access to specialty care, and price transparency. Insurance coverage remains an obstacle to the spread of this type of care. This part of the program will discuss this process of care, along with the role of medical insurance and urgent specialty care outside of the Emergency Department.

Presenters:

Steven Ballinger, MD, *Orthopedic Surgeon, Samaritan Health Services*

Thomas Grogan, MD, *Pediatric Orthopedic Surgeon, Pacific Coast Sports Medicine*

THIS WORKSHOP WAS DEVELOPED BY THE ORTHOPEDICS COUNCIL OF THE RIGHT CARE ALLIANCE.

Providers for Responsible Ordering (PRO): Organizing to Promote Right Care

This workshop presents a method of igniting culture change within an academic campus or institution. The mission of Providers for Responsible Ordering (PRO) is 'to provide all of the care that patients need, and none that they do not.' PRO convenes providers who are concerned about the harms associated with overtreatment and under-treatment. The workshop will begin with a series of case studies illustrating how the first PRO chapter was able to identify and correct errors of overtreatment on the Johns Hopkins Bayview Medical Center campus. Q&A will follow and interested

CONTINUED >

WORKSHOP SESSION 1 DESCRIPTIONS

attendees will be able to receive information about how to start a PRO chapter on their own campuses.

Presenters:

Anthony Accurso, MD, *Faculty Director, Bayview PRO*
Sonali Palchaudhuri, MD, *Resident Director, Bayview PRO*

The Nuts and Bolts of Patient and Family Partnership in Co-Designing Ambulatory Care

In recent years, achieving effective patient and family partnership in care has become the holy grail of nearly every influential health care advocacy organization in the United States. But what does true patient and family partnership in ambulatory care mean, and why is it important? In this session, attendees will learn how patient and family partnership is not only the right thing to do, but also can improve outcomes, including health status and practice efficiency. Actual examples will be shared from ambulatory practices that effectively partnered with patients and families to co-design care and highlight the specific tools and strategies they used to achieve success. All participants will have access to a co-designing care toolbox for use in their practices and home institutions.

Presenters:

Cynthia (Daisy) Smith, MD, FACP,
*Director, Clinical Program Development,
Senior Physician Educator, American College of Physicians*
Wendy Nickel, MPH, *Director of the Center for Patient Partnership, American College of Physicians*

Opportunities for RNs to Influence Decisions to Provide Right Care

How do RNs identify and utilize opportunities to influence the choice for right care? Establishing a rapport with patients and their family networks in a short period of time is crucial. RNs interact with others on the care team regularly with varying effectiveness. What are the techniques that are most effective in influencing the decisions that affect patients? In this workshop, attendees will hear a personal patient story and then collectively analyze the gaps in access to the right care. They will also hear different perspectives of the care team and learn what went wrong and what can make care more effective. Attendees will produce a Top 5 list of needed improvements so that right care can be realized.

Presenters:

Kathy Day, RN, *Retired Nurse*
Selwyn Rogers, MD, *Vice President, Chief Medical Officer for the Health System, University of Texas Medical Branch; Assistant Dean, Clinical Affairs, School of Medicine*

Steve Rooney, RN, *President, National Federation of Nurses; Vice President, American Federation of Teachers*

THIS WORKSHOP WAS DEVELOPED BY THE NURSING COUNCIL OF THE RIGHT CARE ALLIANCE.

Overtreatment and Deceptive Drug/Device Promotion in Health Care Corruption

Our health care system does not meet the needs of patients or providers due to overtreatment and other decision-making that does not put patients' needs and values first. Pharmaceutical, biotechnology, and device companies may promote their wares by affecting, distorting and manipulating almost every source of medical information that physicians and patients rely on. Furthermore, these actions may occur in a context in which dishonesty and outright corruption are prevalent, enabled by a culture of silence and impunity. This interactive workshop will describe covert promotional techniques used to undermine rational prescribing and start a conversation about possible solutions.

Presenters:

Adriane Fugh-Berman, MD, *Associate Professor, Department of Pharmacology and Physiology, Department of Family Medicine, Georgetown University Medical Center; Director, PharmedOut*
Roy Poses, MD, *Clinical Associate Professor of Medicine, Warren Alpert Medical School, Brown University; President, Foundation for Integrity and Responsibility in Medicine*

Your Voice, Your Values: The Community Conversation Project

There are well-documented disparities in health care outcomes in end-of-life care. Your Voice, Your Values: The Community Conversation Project at Erie County Medical Center features a palliative care outreach team working on bridging the continuum of conversation in communities. This team includes lay people, "palliative care connectors" that increase community engagement, which supports respectful, culturally-sensitive care. These non-clinical team members are of the community and share common experiences. This inclusion and integration has given the team a unique opportunity for dialogue and storytelling with members of their own community. Community members and clinicians will present highlights from the Your Voice, Your Values model.

Presenters:

Kathleen Grimm, MD, MHS, *Director, Palliative Medicine, Erie County Medical Center*
Sandra Lauer, RN, BSN, *Director, Continuum of Care, Erie County Medical Center*
Rev. Garney Davis, Jr, *Impacting LOVE Global Ministries; Chief Trauma Chaplain, Erie County Medical Center*

WORKSHOP SESSION 2 | 3:45 - 5 pm LOCATIONS TO BE ANNOUNCED

Primary Care's Role in Supporting Patients and Managing Their Care

What is primary care's role within a system that promotes right care? How can health professionals design a system that delivers better care and controls costs? This workshop will examine the following issues in a panel discussion: Building trust with patients, promoting access and patient self-management, reducing waste and addressing social determinants.

Presenters:

Wayne Altman, MD, FAAFP, *Professor of Family Medicine, Tufts University School of Medicine*
 Alan Glaseroff, MD, *Co-Director, Stanford Coordinated Care*
 Alan Roth, DO, *Chair, Department of Family Medicine, Jamaica Hospital Medical Center*

THIS WORKSHOP WAS DEVELOPED BY THE PRIMARY CARE COUNCIL OF THE RIGHT CARE ALLIANCE.

Baby Boomers for Balanced Health Care: Holding Community Conversations on Medical Overuse

Baby Boomers for Balanced Health Care is a citizen group generating community conversations to challenge the idea that more health care equals better health. Partnering with the Lown Institute and Consumer Reports, the group will distribute a process for small and large forum conversations to engage community members in promoting culture change around medical overuse. This presentation will include a description of the process, a video example, a robust discussion, and a few ways to take this public engagement method to home clinics and communities.

Presenters:

Bill Doherty, PhD, *Professor, University of Minnesota*
 Bill Adams, *Citizen Member, Baby Boomers for Balanced Health Care*

THIS WORKSHOP WAS DEVELOPED BY THE COMMUNITY ENGAGEMENT COUNCIL OF THE RIGHT CARE ALLIANCE.

Engaging in Difficult Conversations

This workshop will provide participants with tools for having difficult conversations in short periods of time that meet the patient's needs, but also value patient safety and stewardship of limited resources.

Presenters:

Auguste Fortin VI, MD, MPH, *Associate Professor of Medicine, Yale University*
 Michael Wilkes, MD, MPH, PhD, *Professor, Internal Medicine, University of California, Davis*

THIS WORKSHOP WAS DEVELOPED BY THE HEALTH CARE EDUCATION COUNCIL OF THE RIGHT CARE ALLIANCE.

Techniques to Quickly Connect to Patients and Their Caregivers

With limited time for each appointment and the knowledge that communication is critical to helping patients and their families cope with their diagnoses and treatments, how can providers maximize every minute? In the pediatric world, clear communication requires understanding a family's perspective and accounting for its economic circumstances, cultural views, and health literacy. In this workshop, learn easy-to-implement successful tips that doctors use to connect with patients, engage their loved ones, and ensure that decisions meet patient expectations.

Presenters:

Jose Gonzalez, MD, JD, MEd, *Vice President, Clinical Affairs/Medical Director, Cook Children's Health Plan/Center for Children's Health*
 Daniel Nicklas, MD, FAAP, *Assistant Professor, Department of Pediatrics, Children's Hospital Colorado*
 Randi Redmond Oster, MBA, *President, Well Path Press*
 Ricardo Quiñonez, MD, FAAP, FHM, *Associate Professor, of Pediatrics, Baylor College of Medicine; Chief, Division of Pediatric Hospital Medicine, Children's Hospital of San Antonio*
 Alan Schroeder, MD, *Lucile Packard Children's Hospital Stanford*

THIS WORKSHOP WAS DEVELOPED BY THE CHILDREN'S HEALTH COUNCIL OF THE RIGHT CARE ALLIANCE.

WORKSHOP SESSION 2 DESCRIPTIONS

Combating Heart Disease Fear-Mongering in Clinics and Communities

Heart disease is our nation's number one killer. Cardiovascular awareness and screening programs harness fear to promote early detection of heart disease. The *Go Red for Women* campaign is one such example. Vascular screenings offered at community centers is another. But atherosclerosis, the disease underlying most cases of heart disease, responds best to basic lifestyle measures, not expensive health care therapeutics. In this workshop, attendees learn from a case-based format, highlighting how these campaigns foster over-diagnosis and overtreatment. Worse, these initiatives distract patients and doctors from what is really important for heart health—lifestyle change. Learn more about steps clinicians and community members can take to fight the culture of overuse in cardiology.

Presenters:

John Mandrola, MD, *Cardiac Electrophysiologist, Baptist Health; Columnist, theHeart.org|Medscape Cardiology; Blogger, DrJohnM*

Stephen Martin, MD, EdM, *Family Medicine Physician, UMass Memorial and Boston Medical Center*

THIS WORKSHOP WAS DEVELOPED BY THE CARDIOLOGY COUNCIL OF THE RIGHT CARE ALLIANCE.

Medical Misinformation vs. Reliable and Clinically Useful Evidence for Truly Informed Consent and Improved Outcomes

Knowing the reliability of medical evidence is required for making informed clinical decisions. There is a high likelihood of distorted study results when evidence is of low quality. However, most health care professionals are unaware that much medical science is not reliable or clinically useful. There currently exists a “medical misinformation mess” — a hidden and little known crisis affecting every patient. The basic skills for evaluating the quality of medical science are much easier to acquire and apply than most people think. This workshop is designed to enable attendees to recognize the size and importance of this crisis through compelling cases, as well as to learn about the common threats to validity in medical literature. Critical appraisal tools will help attendees assess medical evidence for reliability and clinical usefulness.

Presenters:

John Ioannidis, MD, *Professor, Stanford University; Director, Stanford Prevention Research Center*

Sheri Strite, Co-Founder, *Managing Director and Principal, Delfini Group, LLC*

Michael Stuart, MD, *Co-Founder, President and Medical Director, Delfini Group; Clinical Assistant Professor, University of Washington School of Medicine*

Toward Right Surgery: Moving from ‘Can I Do It?’ to ‘Should We Do It?’

This session will highlight challenges in providing right care for surgical patients, demonstrate how the needs of surgical patients are often overshadowed by a technological imperative, and failure to consider patients' values and goals. Panelists will describe opportunities to improve surgery and support models of care that consider the overall health of patients beyond an isolated surgical problem. Attendees will generate ideas for future engagement and strategies to change the status quo.

Presenters:

Gretchen Schwarze, MD, MPP, *Associate Professor of Surgery, University of Wisconsin*

Anne Mosenthal, MD, FACS, *Benjamin F. Rush, Jr, MD*

Endowed Chair of Surgery, Rutgers New Jersey Medical School

Andrea Schmick BA, *family member and PCORI research partner*

Mallory Williams, MD, MPH, FACS, *Associate Professor, Chief of Trauma, Critical Care, and Acute Care Surgery, University of Toledo Physicians, LLC*

THIS WORKSHOP WAS DEVELOPED BY THE SURGERY COUNCIL OF THE RIGHT CARE ALLIANCE.

Building Our Power: Community Organizing and the Right Care Movement

The foundation of grassroots community organizing is building meaningful relationships based on shared values, and understanding and pushing back against the power structures in our society. This session will focus on the importance of active listening in the process of looking for new colleagues and allies to join this work of building social movements. This workshop will cover the difference between passion and a commitment to leadership, as well as finding the subtle differences between friends and enemies, supporters and people in opposition to the cause.

Presenters:

Stephanie Aines, MEd, *Network Development and Organizing Manager, Lown Institute*

Mark Dudzic, *National Coordinator, Labor Campaign for Single Payer*

TIME	SESSION NAME	LOCATION
8 - 9 am	Breakfast	Grand Ballroom Foyer
9 - 10:30 am	<p>Symposium: A Vision of a Better System: Barriers and Opportunities</p> <p>Discussant: Joanne Lynn, MD, Director, Center for Elder Care and Advanced Illness, Altarum Institute</p> <p>Speakers: Vikas Saini, MD, President, Lown Institute Phillip Thompson, PhD, Associate Professor, Head, Housing, Community and Economic Development, MIT Ryan Meili, MD, Vice-Chair, Canadian Doctors for Medicare; Executive Director, Upstream; Physician, University of Saskatchewan College of Medicine</p>	Grand Ballroom A & B
10:30 - 10:45 am	Break	Grand Ballroom Foyer
10:45 - 11:15 am	<p>Keynote: A Movement for Transforming Health Care</p> <p>Eliseo Medina, Former International Secretary-Treasurer, Service Employees International Union</p>	Grand Ballroom A & B
11:15 am - 12 pm	<p>Introducing the Movement: The Right Care Alliance</p> <p>Shannon Brownlee, MSc, Senior Vice President, Lown Institute</p>	Grand Ballroom A & B
12 - 1 pm	Grab and Go Boxed Lunch	Grand Ballroom Foyer
1 - 4 pm	<p>Right Care Alliance Councils Assembly</p> <p>1 - 1:30 pm Welcome and Orientation to the Right Care Alliance</p> <p>1:30 - 1:45 pm Break</p> <p>1:45 - 3 pm Individual Council Sessions (SEE DESCRIPTIONS, PAGES 30 - 31)</p> <p>3 - 4 pm Wrap-up and Closing</p>	Grand Ballroom A & B

R I G H T C A R E



Right Care Alliance Councils

The Right Care Alliance is a new social movement that is bringing together health professionals, religious and community groups, and the public to advocate for and work toward a new vision of health and health care.

The Clinical Councils are groups of physicians, nurses and other health care professionals, trainees, and allies who have committed to leading the movement to transform health care. They form the guiding structure of the clinical side of the larger Right Care Alliance.

Council members share an understanding that the American health care system is dysfunctional and radical change is necessary. They share a vision for a better system—care that is safe, effective, affordable, equitable, and respectful of patients' goals and values, and a system that emphasizes community-based primary care, prevention, and public health.

The Councils are organized by area of expertise or special interests to facilitate peer-to-peer recruitment and collaboration; each convenes regularly to develop strategy, coordinate efforts, and discuss progress.

THE GOALS OF THE COUNCILS ARE TO:

- Identify problems of overuse, underuse, and misuse in their specialties and devise means of increasing awareness of these problems, mobilizing action, and building consensus around the need for radical change in the system
- Recruit new members to the Right Care Alliance
- Achieve enough scale to enable regional Alliance chapter formation for the purposes of accelerating and strengthening local partnerships between Right Care Alliance members, community leaders and the general public

THE FOLLOWING COUNCILS WILL HOLD WORKING SESSIONS:

ADVANCED ILLNESS

This Council believes that “aging is not a disease but a natural process that deserves our respect and compassion.” Council members stand for incorporating community principles into care delivery and assert that it is equally unethical to overtreat a patient as it is to undertreat them.

BEHAVIORAL HEALTH

The Council is “dedicated to eliminating obstacles to care for those patients who need it and correcting what we see as the over-selling and overuse of psychiatric treatment.” They are currently working to recruit members and are specifically trying to recruit trainees.

CARDIOLOGY

This Council is currently working on a manifesto for publication about supporting right care in cardiology. Current members of the group include David T. Martin, MD, William Boden, MD, John Mandrola, MD, David Brown, MD, Vikas Saini, MD, and Poppy Arford.

CHILDREN'S HEALTH

This Council focuses on promoting right care for children by making pediatrics an equal partner in discussions regarding unnecessary care and interventions, over-diagnosis, and overtreatment. Their work to date includes promoting antibiotic stewardship, collecting patient and clinicians' stories, publishing articles, and drafting a Right Care Top 10 in children's health.

COMMUNITY ENGAGEMENT ADVISORS

Their mission is to shift health care to a “we-the-people” system by ensuring the voices of the patient and public are heard and the preferences kept front and center in all health care improvement efforts. Members also serve on the other clinical and special interests councils to provide the patient perspective.

EMERGENCY MEDICINE

This Council has rapidly grown into one of the largest Councils in the Right Care Alliance, thanks to the recruitment efforts of its chair, Erin Wilkes, MD. Just getting started on its work, the Council is working to draft a mission statement, and outline the Right Care Top 10 in emergency medicine.

HEALTH CARE EDUCATION

This Council's goals are to connect trainees with educational resources and other Right Care Alliance members, facilitate student-run "More Than Illness" societies at institutions across the country, and inspire and activate trainees to acquire right care skills and put them into action in their communities. The Council has a number of activities underway, including the Right Care Top 10 and collecting patient stories.

NURSING

The vision of the Nursing Council is to utilize nurses' expertise to empower individuals, families, and communities as valued and full partners in their care. Their mission is to encourage greater teamwork, collaborative efforts, and communication among health professionals, individuals, families, and communities, highlight the impact of patient-centered care by advocating for the patient, promoting the value of relationships with patients and families, approaching care of patients from a holistic standpoint, and uphold the integrity and honesty of the nursing profession.

ORTHOPEDICS

The Council chair is Robert Rutherford, MD, member of the Society for Patient Centered Orthopedics. The vision of this Council is to put patients and families at the center of orthopedic care.

PRIMARY CARE

The Primary Care Council has been quite active in recent months, publishing first an open letter on quality metrics during Right Care Action Week, and then submitting a letter to CMS during its open comment period on the quality metrics it recently defined. The Council's mission is "to inspire all of us to work to achieve in health care the right amount of care, not too much, and not too little."

RADIOLOGY

The Council is currently drafting a mission and vision statement. There is a broadly held concern that aggressive treatment of low-risk incidental and screen detected lesions is common, often results in more harm than benefit, and unnecessarily taxes resources. This course of events can be driven by the language of radiology reports. Consequently, as a first objective, the Council aims to improve radiology reporting language and practices and encourage their use, in order to curtail over-diagnosis and overtreatment.

SURGERY

This recently-formed Council is dedicated to reshaping surgery to provide access to safe surgical care by expert clinicians who value humanism, appropriateness of care, sound resource stewardship, and maintenance of the sanctity of the patient-doctor relationship. They are currently writing a position paper for journal publication on right care in surgery.

SCIENCE AND EVIDENCE

Their vision is to provide the public and medical community with an unbiased, tempered narrative. They serve to ensure the facts regarding the potential harms and benefits of medical breakthroughs are as honest and accurate as possible.

WOMEN'S HEALTH

The Women's Health Council is our newest Council. Its chair is Trina Hikel, MD. The Council is actively recruiting new members.

RESEARCH DAY ABSTRACT AWARD WINNERS

Research Day abstracts were reviewed by the Research Day chairs for their quality of research and relevance to enhancing knowledge in the drivers of overuse, harms of overuse, shared decision making and patient-reported outcomes, areas of concurrent overuse and underuse, and overuse in the care of the elderly and at end of life. Two winners were selected, one for Best Abstract, which was the highest reviewed abstract of all submissions, and another for Best Student/Trainee Abstract, which was the highest reviewed abstract of all student/trainee submissions.

BEST ABSTRACT AWARD

Eric Coon, MD, MSCI

Assistant Professor of Pediatrics, Primary Children's Hospital, University of Utah School of Medicine

Trends of Head CT Imaging, Detection of Intracranial Bleeding and Skull Fractures, and Outcomes in Pediatric Traumatic Brain Injury

Eric Coon¹, Matt Hall², Susan Bratton¹, Jacob Wilkes¹, Alan Schroeder³

¹University of Utah; ²Children's Hospital Association;

³Lucile Packard Children's Hospital Stanford



Eric Coon is a pediatric hospitalist at the University of Utah. His research focuses on protecting children from medical interventions where harms may outweigh the benefits. His early work has explored the problem of over-diagnosis in children, the accurate detection of abnormalities from which patients do not experience net benefit.

While this concept is well known in adult cancer screenings (prostate and breast cancer), little is known about over-diagnosis in pediatric conditions. Coon is a member of the Children's Health Council of the Right Care Alliance.

BEST STUDENT/TRAINEE ABSTRACT AWARD

Kendra Lawrence, RN, BSN

MHLP student, University of British Columbia

Accessing Unpublished Clinical Trials: How to Obtain the Hidden Data and What it Reveals

Kendra Lawrence¹, Jonathan Beaumier³, Tom Jefferson⁴, Jim Wright^{1,2,5}, Tom Perry^{1,5}, Lorri Puil^{1,2}, Barbara Mintzes⁶

¹Therapeutics Initiative; ²Cochrane Collaboration;

³Vancouver Coastal Health Authority; ⁴Center for Evidence Based Medicine, Oxford University; ⁵University of British Columbia;

⁶University of Sydney



Kendra Lawrence is a registered nurse with a clinical practice in palliative care. She is a member of the Therapeutics Initiative and the Cochrane Collaboration, both which serve to conduct independent, unbiased medical research. Her interest is uncovering truth in science by peeling

back the layers of bias. She does this primarily through research on drugs. Additionally, Lawrence is a full-time student at the University of British Columbia in the Masters of Health Leadership and Policy program.

Winning abstracts can be found on
www.LowInstitute.org.

RIGHT CARE VIGNETTE COMPETITION WINNERS

The 2nd Annual Lown Institute Right Care Vignette Competition received clinical vignettes written by trainees at all levels describing harm or near harm caused by medical overuse. The vignettes focused on medical interventions that are commonly performed and seem acceptable, rather than errors or obvious malpractice. The goal of this competition is to improve clinicians' awareness of the harms patients may face as a result of overuse and to share ideas about how the delivery of care may be improved in the future. All vignettes were reviewed by a panel of judges for organization and clarity, relevant content, and potential for change in advancing right care.

Stephanie Cull, MD, MSc

Resident, Saint Louis University School of Medicine

Vignette Title: *False Alarms: A Teachable Moment*



Stephanie Cull received her bachelor of science degree in kinesiology and graduated with honors from Laurentian University. She earned a master's of science in physiology from the University of Western Ontario where she received scholarship funding from the Canadian Institute for

Health Research and the Ontario Graduate Scholarship. Cull completed her medical degree at Aureus University School of Medicine.

Ploa Desforges, MD

Resident, Internal Medicine, McGill University Health Center

Vignette Title: *Insomnia in the Hospital: Not Just a Bad Dream* with Todd C. Lee, MD, MPH and Emily McDonald, MD, MSc



Ploa Desforges completed medical school at Laval University where she discovered a passion for medical education. She moved to Montreal for residency training in internal medicine at McGill University because she was attracted to the program's dedication to general internal medicine,

commitment to resident education, and collegiality.

Winning vignettes can be found
on www.LownInstitute.org.

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FRIDAY, APRIL 15: RESEARCH DAY

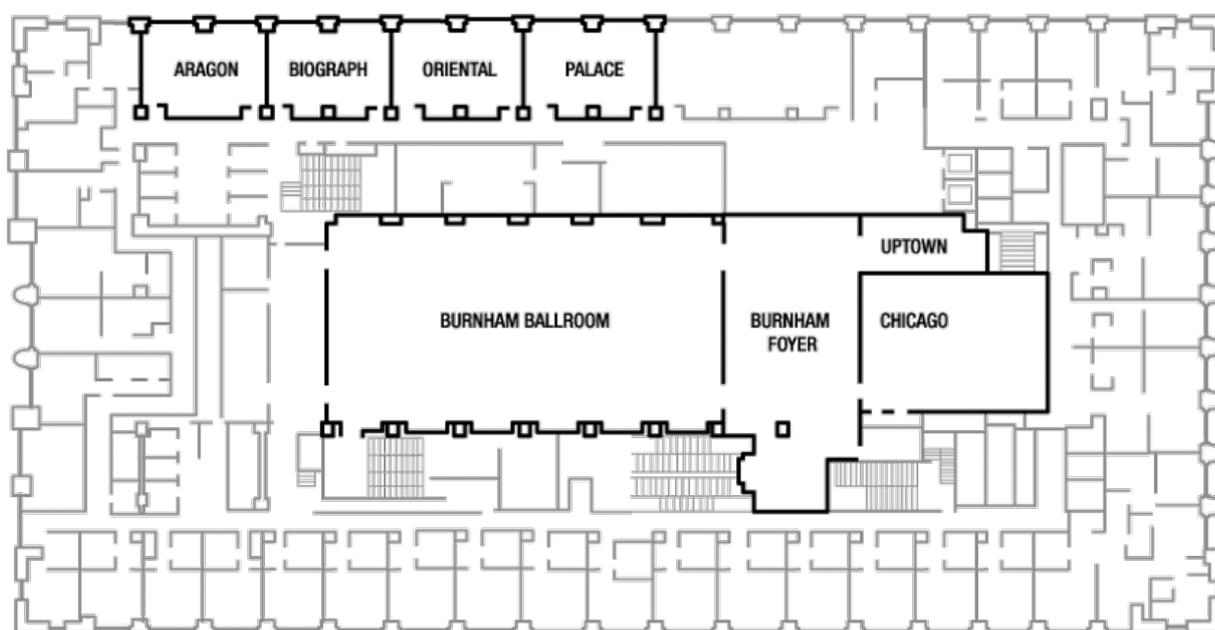
4TH FLOOR

Research Day Plenary Session: **Burnham Ballroom**

Abstract Slam Sessions A1 & B1: **Palace Room**

Abstract Slam Sessions A2 & B2: **Oriental Room**

Breakfast and Lunch: **Chicago Room on 4/15 and Burnham Ballroom on 4/16**



CONFERENCE MAP

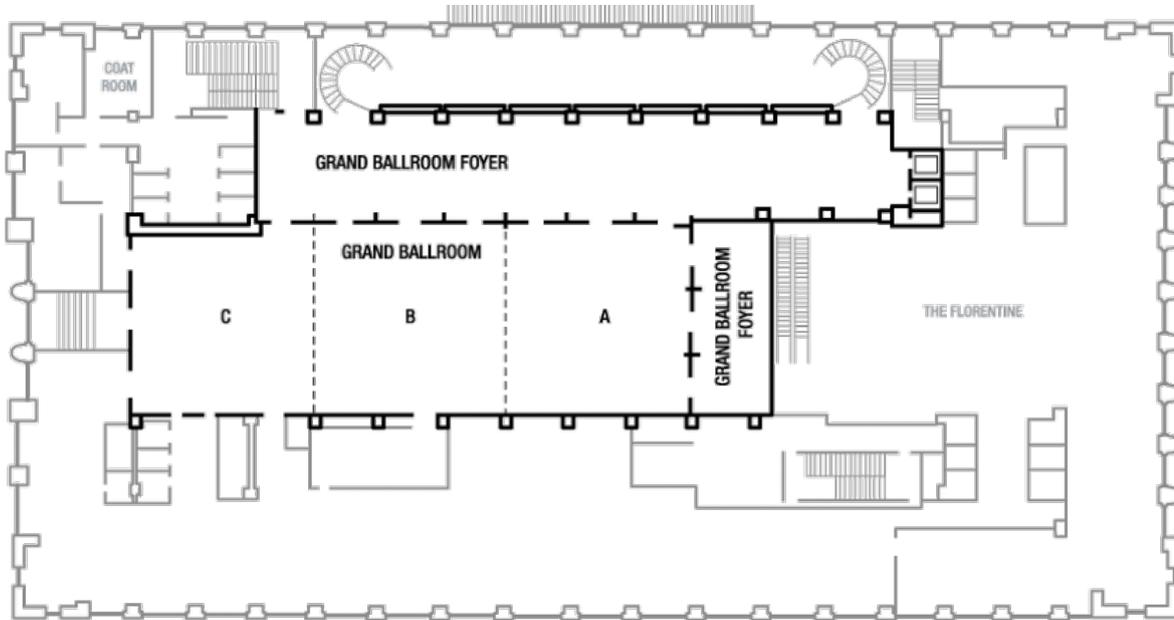
SATURDAY, APRIL 16 & 17: CONFERENCE

2ND FLOOR

Breakfast & Lunch: **Burnham Ballroom** on 4/16, **Grand Ballroom Foyer** on 4/17

Breaks: **Grand Ballroom Foyer**

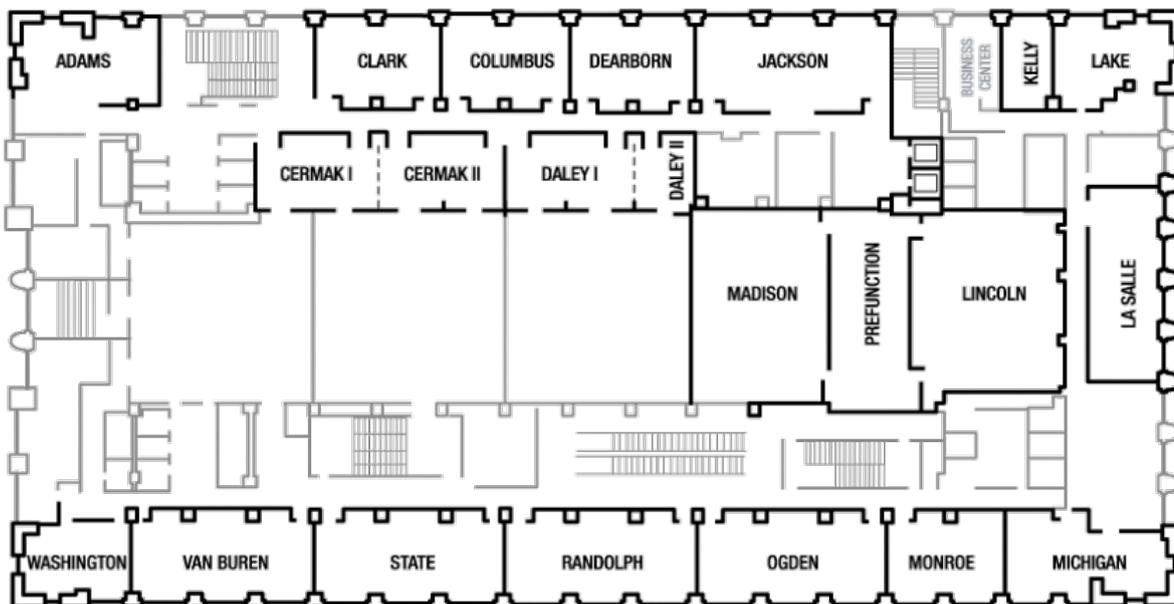
Networking Reception: **Grand Ballroom C Foyer**



3RD FLOOR

Workshops: **Adams, Clark, Columbus, Daley 1&2, Dearborn, Grand Ballroom C (2nd Floor), Jackson, Hubbard, Illinois**

Sunday Council Sessions: **Adams, Clark, Columbus, Dearborn, Grand Ballroom C (2nd Floor), Jackson, Cermark 1, Cermark 2, Daley 1, Monroe, Ogden, Oriental (4th Floor), Van Buren**



Upcoming Programs & Events

For updates, please check our websites.

www.LowInstitute.org

Right Care Educator Program
Applications accepted through
Summer 2016

Right Care Young Innovator Grants
Applications accepted through
Summer 2016

Low Institute Webinar Series
Starting in Fall 2016

5th Annual Low Conference
April 2017 | Boston

www.RightCareAlliance.org

**Right Care Alliance Council
Summit & Leadership Training**
Fall 2016

www.RightCareActionWeek.org

Right Care Action Week
October 16 - 22, 2016

R I G H T C A R E
△

Please tell your friends and colleagues
to join the Right Care Alliance at
www.RightCareAlliance.org.



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